



### 2015-16 public report form submitted by Betfair Pty Ltd to the Workplace Gender Equality Agency

#### Organisation and contact details

| Organisation registration | Legal name<br>ABN<br>ANZSIC   | Betfair Pty Ltd<br>30110084985<br>9209 Other Gambling Activities |
|---------------------------|---|--|
| Organisation details      | Trading name/s<br>ASX code (if<br>relevant)   |  |
|                           | Postal address  | GPO Box 192<br>HOBART TAS 7001<br>Australia                      |
|                           | Organisation phone number   | (03) 6274 0000   |
| Reporting<br>structure    | Ultimate parent Number of employees covered in this report submission Other organisations reported on in this | Crown Resorts Limited<br>94                                      |



## Workplace profile Manager

| Manager occupational categories   | Day of land printed    |                     |   | Z | No. of employees |
|-----------------------------------|------------------------|---------------------|---|---|------------------|
|                                   | reporting level to CEO | Employment status   | ш | M | Total amplace    |
|                                   |                        | Full-time permanent | 0 | - | 1                |
| 7                                 |                        | Full-time contract  | 0 | 0 | 0                |
| OEO/nead of business in Australia | 0                      | Part-time permanent | 0 | 0 | 0                |
|                                   |                        | Part-time contract  | 0 | 0 | 0                |
|                                   |                        | Casual              | 0 | 0 | 0                |
|                                   |                        | Full-time permanent | 1 | 2 | 3                |
| 9                                 |                        | Full-time contract  | 0 | 0 | 0                |
| Other executives/General managers | 7                      | Part-time permanent | 0 | 0 | 0                |
|                                   |                        | Part-time contract  | 0 | 0 | 0                |
|                                   |                        | Casual              | 0 | 0 | 0                |
|                                   |                        | Full-time permanent | 0 | 1 |                  |
|                                   |                        | Full-time contract  | 0 | 0 | 0                |
|                                   | <del>\</del>           | Part-time permanent | 0 | 0 | 0                |
|                                   |                        | Part-time contract  | 0 | 0 | 0                |
|                                   |                        | Casual              | 0 | 0 | 0                |
|                                   |                        | Full-time permanent | 1 | 4 | S                |
|                                   |                        | Full-time contract  | 0 | 0 | 0                |
| Senior Managers                   | -2                     | Part-time permanent | 0 | 0 | 0                |
|                                   |                        | Part-time contract  | 0 | 0 | 0                |
|                                   |                        | Casual              | 0 | 0 | 0                |
|                                   |                        | Full-time permanent | 0 | 2 | 2                |
|                                   |                        | Full-time contract  | 0 | 0 | 0                |
|                                   | -?<br>-?               | Part-time permanent | 0 | 0 | 0                |
|                                   |                        | Part-time contract  | 0 | 0 | 0                |
|                                   |                        | Casual              | 0 | 0 | 0                |
|                                   |                        | Full-time permanent | 0 | 1 |                  |
|                                   |                        | Full-time contract  | 0 | 0 | 0                |
|                                   | <del>-</del> -         | Part-time permanent | 0 | 0 | 0                |
|                                   |                        | Part-time contract  | 0 | 0 | 0                |
| Other managers                    |                        | Casual              | 0 | 0 | 0                |
|                                   |                        | Full-time permanent | 0 | 2 | 2                |
|                                   |                        | Full-time contract  | 0 | 0 | 0                |
|                                   | -5                     | Part-time permanent | 0 | 0 | 0                |
|                                   |                        | Part-time contract  | 0 | 0 | 0                |
|                                   |                        | Casual              | 0 | 0 | 0                |

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| Manager occupational categories  | Reporting level to CEO | Employment states   |   | No        | No. of employees |
|--|------------------------|---------------------|---|-----------|------------------|
| THE PROPERTY OF THE PROPERTY O |                        |                     | F | M         | Total employees  |
|  |                        | Full-time permanent | - | 9         | 7                |
|  |                        | Full-time contract  | 0 | ٥         | 0                |
|  | ဗု                     | Part-time permanent | 0 | 0         | 0                |
|  |                        | Part-time contract  | 0 | ٥         | 0                |
|  |                        | Casual              | 0 | ٥         | 0                |
| rand total: all managers   |                        |                     |   | P. SAMPLE | 00               |





# Non-manager

| Non-manager occupational categories | Employment<br>status   | No. of employees (ex appre | No. of employees (excluding graduates and apprentices) | No. of gr<br>appli | No. of graduates (if applicable) | No. of application | No. of apprentices (if applicable) | Total     |
|-------------------------------------|------------------------|----------------------------|--|--------------------|----------------------------------|--------------------|------------------------------------|-----------|
|                                     |                        | E                          | W  | 4                  | Σ                                | Ŀ                  | Σ                                  | employees |
|                                     | Full-time<br>permanent | 4                          | 21   | 0                  | 0                                | 0                  | 0                                  | 25        |
|                                     | Full-time contract     | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
| Professionals                       | Part-time<br>permanent | 0                          | 2  | 0                  | 0                                | 0                  | 0                                  | 2         |
|                                     | Part-time<br>contract  | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
|                                     | Casual                 | 0                          | 16   | 0                  | 0                                | 0                  | 0                                  | 16        |
|                                     | Full-time<br>permanent | 0                          | 1  | 0                  | 0                                | 0                  | 0                                  | 1         |
|                                     | Full-time contract     | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
| Technicians and trade               | Part-time<br>permanent | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
|                                     | Part-time<br>contract  | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
|                                     | Casual                 | 0                          | 0  | 0                  | 0                                | 0                  | С                                  | _         |
|                                     | Full-time<br>permanent | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
|                                     | Full-time contract     | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
| Community and personal service      | Part-time<br>permanent | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
|                                     | Part-time<br>contract  | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
|                                     | Casual                 | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
|                                     | Full-time<br>permanent | 1                          | 0  | 0                  | 0                                | 0                  | 0                                  | -         |
|                                     | Full-time contract     | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
| Clerical and administrative         | Parf-time<br>permanent | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
|                                     | Part-time<br>contract  | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
|                                     | Casual                 | 9                          | 14   | 0                  | 0                                | 0                  | 0                                  | 20        |
|                                     | Full-time<br>permanent | 1                          | 9  | 0                  | 0                                | 0                  | 0                                  | 7         |
| Sales                               | Full-time contract     | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |
|                                     | Part-time<br>permanent | 0                          | 0  | 0                  | 0                                | 0                  | 0                                  | 0         |

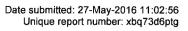
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Date submitted: 27-May-2016 11:02:56 Unique report number: xbq73d6ptg

| Non-manager occupational categories | Employment             | No. of employees (ex<br>appre | No. of employees (excluding graduates and apprentices) | No. of gra | No. of graduates (if applicable) | No. of app<br>applie | No. of apprentices (if applicable) | Total     |
|-------------------------------------|------------------------|-------------------------------|--|------------|----------------------------------|----------------------|------------------------------------|-----------|
| Salosano                            | Sigins                 | E E                           | W  | 1          | ž                                | F                    | Σ                                  | employees |
|                                     | Part-time<br>contract  | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
|                                     | Casual                 | 0                             | 0  | 0          | 0                                | 0                    | o                                  | U         |
|                                     | Full-time<br>permanent | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
|                                     | Full-time contract     | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
| Machinery operators and drivers     | Part-time<br>permanent | 0                             | 0  | 0          | 0                                | 0                    | o                                  | 0         |
|                                     | Part-time<br>contract  | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
|                                     | Casual                 | 0                             | 0  | 0          | 0                                | °                    | 0                                  | 0         |
|                                     | Full-time<br>permanent | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
|                                     | Full-time contract     | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
| Labourers                           | Part-time<br>permanent | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
|                                     | Part-time<br>contract  | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
|                                     | Casual                 | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
|                                     | Full-time<br>permanent | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
|                                     | Full-time contract     | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
| Others                              | Part-time<br>permanent | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
|                                     | Part-time<br>contract  | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
|                                     | Casual                 | 0                             | 0  | 0          | 0                                | 0                    | 0                                  | 0         |
| Grand total: all non-managers       |                        | 12                            | 09   | 0          | 0                                | 0                    | 0                                  | 72        |





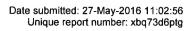




#### Reporting questionnaire

Gender equality indicator 1: Gender composition of workforce

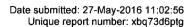
| 1 Do you have formal policies and/or formal strategies in place that SPECIFICALLY SUPPORT GENDER EQUALITY in relation to:   |
|---|
| 1.1 Recruitment?  ☐ Yes (you can select policy and/or strategy options)  ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No       |
| <ul> <li>No, currently under development</li> <li>No, insufficient human resources staff</li> <li>No, don't have expertise</li> <li>No, not a priority</li> </ul>   |
| 1.2 Retention?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy                        |
| No  No, currently under development  No, insufficient human resources staff  No, don't have expertise  No, not a priority   |
| 1.3 Performance management processes?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy |
| No     No, currently under development     No, insufficient human resources staff     No, don't have expertise     No, not a priority   |
| 1.4 Promotions?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy                       |
| No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority   |
| 1.5 Talent identification/identification of high potentials?  ☐ Yes (you can select policy and/or strategy options)   |







| <ul><li>☐ Standalone policy</li><li>☐ Policy is contained within another policy</li><li>☐ Standalone strategy</li></ul>  |
|--|
| ☐ Strategy is contained within another strategy ☐ No   |
| No, currently under development  No, insufficient human resources staff  No, don't have expertise  No, not a priority  |
| 1.6 Succession planning?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy   |
| □ Strategy is contained within another strategy     No     □ No, currently under development     □ No, insufficient human resources staff     □ No, don't have expertise     □ No, not a priority  |
| <ul> <li>1.7 Training and development?</li> <li>Yes (you can select policy and/or strategy options)</li> <li>Standalone policy</li> <li>Policy is contained within another policy</li> <li>Standalone strategy</li> <li>Strategy is contained within another strategy</li> </ul> |
| No     No, currently under development     No, insufficient human resources staff     No, don't have expertise     No, not a priority  |
| 1.8 Resignations?  ☐ Yes (you can select policy and/or strategy options)  ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy  |
| No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority  |
| I.9 Key performance indicators for managers relating to gender equality?  ☐ Yes (you can select policy and/or strategy options)  ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy   |
| ☐ Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority   |
| .10 Gender equality overall?<br>☐ Yes (you can select policy and/or strategy options)  |







| Standalone policy                               |
|---|
| ☐ Policy is contained within another policy     |
| ☐ Standalone strategy                           |
| ☐ Strategy is contained within another strategy |
| ⊠ No  |
| No, currently under development                 |
| No, insufficient human resources staff          |
| No, don't have expertise                        |
| No, not a priority                              |
|   |

1.11 You may provide details of other formal policies or formal strategies that specifically support gender equality that may be in place:

All policies support diversity, and assessment is based on individual merit.

1.12 In the table below, please provide the NUMBER of new appointments made during the reporting period (by gender and manager/non-manager categories). This should include appointments from both external and internal sources such that if an existing employee is appointed to another role within the organisation (promotion or not), they would need to be included.

All appointments need to be included regardless of how they were made, for example through

recruitment exercises, cold canvassing, previously-submitted resumes.

| TVI CHITTEL | Managers |        | lagers: |
|-------------|----------|--------|---------|
| Female      | Male     | Female | Male    |
| 1           | 1        | 3      | 14      |
|             |          |        |         |

1.13 In the table below, please provide the NUMBER of employees who were awarded promotions during the reporting period (by gender, employment status and manager/non-manager categories).

('Promotion' means where a person has advanced or been raised to a higher office or rank on an ongoing basis. Temporary higher duties are not considered a promotion. This does not typically include movement within a salary band unless it involves a move to higher office or rank.)

No cell should be left blank, please enter '0' (zero) where there is no data.

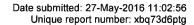
|   | Manag  | jers | Non-mar | nagers |
|---|--------|------|---------|--------|
|   | Female | Male | Female  | Male   |
| Permanent/ongoing full-time employees   | 0      | 1    | 1       | 4      |
| Permanent/ongoing part-time employees   | 0      | 0    | 1       | 2      |
| Fixed-term contract full-time employees | 0      | 1    | 0       | 3      |
| Fixed-term contract part-time employees | 0      | 0    | 0       | 0      |
| Casual employees                        | 0      | 0    | 0       | 0      |

1.14 In the table below, please provide the NUMBER of employees who have resigned during the reporting period (by gender, employment status, and manager/non-manager categories).

('Resigned' refers to employees who have given up their employment voluntarily, not those who are subject to employer-initiated terminations or redundancies.)

No cell should be left blank, please enter '0' (zero) where there is no data.

|  | Manag  | ers  | Non-man | agers   |
|--|--------|------|---------|---------|
|  | Female | Male | Female  | - Male: |







|   | Manag  | jers | Non-mar | nagers |
|---|--------|------|---------|--------|
|   | Female | Male | Female  | Male   |
| Permanent/ongoing full-time employees   | 0      | 0    | 4       | 14     |
| Permanent/ongoing part-time employees   | 0      | 0    | 0       | 0      |
| Fixed-term contract full-time employees | 0      | 0    | 1       | 1      |
| Fixed-term contract part-time employees | 0      | 0    | 0       | 1      |
| Casual employees                        | 0      | 0    | 0       | 0      |

1.15 Should you wish to provide additional information on any of your responses under gender equality indicator 1, please do so below:

Gender equality indicator 2: Gender composition of governing bodies

- Your organisation, or organisations you are reporting on, will have a governing body/board as defined in the Workplace Gender Equality Act 2012 (Act). (In the Act, a governing body is defined as "the board of directors, trustees, committee of management, council or other governing authority of the employer".) For the purposes of reporting under the Act, this question relates to the ultimate or 'highest' governing body for your organisation. NB: if your governing body/board is located overseas, it still needs to be included.
- o For private or publicly listed companies, you will have one or more directors or a board of directors.
- o For trusts, the trustee is the governing body/board.
- o For partnerships, the governing body/board is likely to comprise all or some (if elected) partners.
- o For organisations whose governing body/board is the same as their parent entity's governing body/board, it is still deemed to have a governing body/board.
- o For religious structures, you may have a canonical advisor, bishop or archbishop.
- o For other structures that do not fall into any of the above categories, your committee of management would be considered your governing body/board.
- 2.1 Please complete the table below, ensuring data entered is based on the instructions in each column header. For each organisation, enter the number of women and men on that governing body/board (not percentage). If a target has been set to increase the representation of women on any of the governing bodies listed, please indicate the % target and the year it is to be reached.

If your organisation's governing body/board is the same as your parent entity's governing body/board, you will need to enter your organisation's name but the details of your parent entity's governing body/board in the table below.

| Organisation<br>name | Gender and<br>NUMBER of<br>chairperson/s<br>(NOT<br>percentage) | Gender and<br>NUMBER of other<br>governing<br>body/board<br>members (NOT<br>percentage) | % target for<br>representation<br>of women on<br>each<br>governing<br>body/board | Year to be reached |
|----------------------|---|---|--|--------------------|
|----------------------|---|---|--|--------------------|





|    |                     | F<br>(Chair) | M<br>(Chair) |   | M | (enter 0 if no<br>target has<br>been set, or<br>enter a %<br>between 1-<br>100) | (in YYYY<br>format; if<br>no target<br>has been<br>set, leave<br>blank) |
|----|---------------------|--------------|--------------|---|---|---|---|
| 01 | Betfair<br>Exchange | 0            | 1            | 0 | 2 | 0   |   |
| 02 |                     |              |              |   |   |   |   |
| 03 |                     |              |              |   |   |   |   |
| 04 |                     |              |              |   |   |   |   |
| 05 |                     |              |              |   |   |   |   |
| 06 |                     |              |              |   |   |   |   |
| 07 |                     |              |              |   |   |   |   |
| 08 |                     |              |              |   |   |   |   |
| 09 |                     |              |              |   |   |   |   |
| 10 |                     |              |              |   |   |   |   |
| 11 |                     |              |              |   |   |   |   |
| 12 |                     |              |              |   |   |   |   |
| 13 |                     |              |              |   |   |   |   |
| 14 |                     |              |              |   |   |   |   |
| 15 |                     |              |              |   |   |   |   |
| 16 |                     |              |              |   |   |   |   |
| 17 |                     |              |              |   |   |   |   |
| 18 |                     |              |              |   |   |   |   |
| 19 |                     |              |              |   |   |   |   |
| 20 |                     |              |              |   |   |   |   |
| 21 |                     |              |              |   |   |   |   |
| 22 |                     |              |              |   |   |   |   |
| 23 |                     |              |              |   |   |   |   |
| 24 |                     |              |              |   |   |   |   |
| 25 |                     |              |              |   |   |   |   |
| 26 |                     |              |              |   |   |   |   |





27

| 28        |   |  |   |                      |                                 |               |                     |
|-----------|---|--|---|----------------------|---------------------------------|---------------|---------------------|
| 29        |   |  |   |                      |                                 |               |                     |
| 30        |   |  |   |                      |                                 |               |                     |
|           | erning bodies lis<br>Governing body/<br>Currently under<br>nsufficient huma<br>Don't have expe<br>Do not have con | sted abov<br>/board ha<br>developm<br>an resourd<br>rtise<br>trol over g<br>acquired | e, you ma<br>s gender l<br>nent<br>ces staff<br>governing | y specify balance (e | why below:<br>e.g. 40% wo       | omen/40% me   |                     |
|           | //board member<br>es (you can sel<br>Standald<br>Policy is<br>Standald<br>Strategy                                | rs for ALL<br>lect policy<br>one policy<br>containe<br>one strate                    | organisa<br>and/or st<br>d within a<br>gy                 | tions cove           | ered in this i<br>tions)<br>icy |               | ategy for governing |
|           | lo, in place for s<br>lo, currently und   |  |   | dies/board           | ds                              |               |                     |
| □ N       | lo, insufficient h  | uman res   | ources st   |                      | board appo                      | intments (pro | vide details why):  |
| <u></u> № | lo, don't have ex<br>lo, not a priority<br>lo, other (provid  | •  | :   |                      |                                 |               |                     |

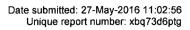
2.4 Partnership structures only: (only answer this question if your organisation operates under a partnership structure, ie is NOT an incorporated entity (ie Pty Ltd, Ltd or Inc), or an unincorporated entity).

Please enter the total number of female and male equity partners (excluding the managing partner) in the following table against the relevant WGEA standardised manager definitions. Non-equity (salaried) partners need to be included in your workplace profile.

Details of your managing partner should be included separately in the CEO row of your workplace profile.

NB: Please ensure that the composition of your governing body/board (which may include all or some of your equity partners below) is also entered in question 2.1.

|   | Full-<br>time<br>females | Part-<br>time<br>females | Full-<br>time<br>males | Part-<br>time<br>males |
|---|--------------------------|--------------------------|------------------------|------------------------|
| Equity partners who ARE key management personnel (KMPs) (excluding your managing partner) |                          |                          |                        |                        |
| Equity partners who are "Other executives/General managers"                               |                          |                          |                        |                        |



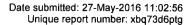




| ×   | Full-<br>time<br>females | Part-<br>time<br>females | Full-<br>time<br>males | Part-<br>time<br>males |
|---|--------------------------|--------------------------|------------------------|------------------------|
| Equity partners who are "Senior managers" |                          |                          |                        |                        |
| Equity partners who are "Other managers"  |                          |                          |                        |                        |

2.5 Should you wish to provide additional information on any of your responses under gender equality indicator 2, please do so below:

| Gender equality indicator 3: Equal remuneration between women and men  |
|--|
| Do you have a formal policy and/or formal strategy on remuneration generally?  ☐ Yes (you can select policy and/or strategy options)  ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy  |
| <ul> <li>No</li> <li>No, currently under development</li> <li>No, insufficient human resources staff</li> <li>No, included in workplace agreement</li> <li>No, don't have expertise</li> <li>No, salaries set by awards or industrial agreements</li> <li>No, non-award employees paid market rate</li> <li>No, not a priority</li> <li>No, other (provide details):</li> </ul>  |
| Has a gender remuneration gap analysis been undertaken? (This is a payroll analysis to determine whether there are any gaps between what women and men are paid.)  Yes. When was the most recent gender remuneration gap analysis undertaken?  Within last 12 months  Within last 1-2 years  More than 2 years ago but less than 4 years ago  Other (provide details):   |
| <ul> <li>No</li> <li>No, currently under development</li> <li>No, insufficient human resources staff</li> <li>No, don't have expertise</li> <li>No, salaries for ALL employees (including managers) are set by awards or industrial agreements, AND there is no room for discretion in pay changes (for example because pay increases occur only when there is a change in tenure or qualifications)</li> <li>No, salaries for SOME or ALL employees (including managers) are set by awards or industrial agreements and there IS room for discretion in pay changes (because pay increases can occur with some discretion such as performance assessments)</li> <li>No, non-award employees are paid market rate</li> <li>No, not a priority</li> <li>No, other (provide details):</li> </ul> |
| 4.2 Should you wish to provide additional information on any of your responses under gender equality indicator 3, please do so below:  |







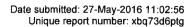
Gender equality indicator 4: Flexible working and support for employees with family and caring responsibilities

| oding responsibilities  |
|---|
| Do you provide employer funded paid parental leave for PRIMARY CARERS, in addition to any government funded parental leave scheme for primary carers?  ☑ Yes. (Please indicate how employer funded paid parental leave is provided to the primary carer):   |
| ☐ By paying the gap between the employee's salary and the government's paid parental leave scheme   |
| By paying the employee's full salary (in addition to the government's paid scheme), regardless of the period of time over which it is paid. For example, full pay for 12 weeks or half pay for 24 weeks   |
| As a lump sum payment (paid pre- or post- parental leave, or a combination)   |
| <ul> <li>No</li> <li>No, currently being considered</li> <li>No, insufficient human resources staff</li> <li>No, government scheme is sufficient</li> <li>No, don't know how to implement</li> </ul>  |
| ☐ No, not a priority ☐ No, other (provide details):   |
|   |
| <ul><li>5.1 Please indicate the MINIMUM number of weeks of EMPLOYER FUNDED paid parental leave that is provided for primary carers.</li></ul>   |
| Optional: If you wish to provide additional details on the eligibility period/s and the maximum number of paid parental leave offered to primary carers, please do so below:  |
| 5.1a What is the eligibility period for employees to access the MINIMUM amount of employer funded paid parental leave (ie how long do employees need to be employed to access this MINIMUM amount - in months)?  12   |
| 5.1b If you offer different amounts of employer funded paid parental leave, what is the MAXIMUM number of weeks of employer funded paid parental leave that is provided for primary carers (in weeks)?  12  |
| 5.1c What is the eligibility period for employees to access the MAXIMUM amount of employer funded paid parental leave (ie how long do employees need to be employed to access this MAXIMUM amount – in months)?   |
| 5.2 What proportion of your total workforce has access to employer funded paid parental leave for PRIMARY CARERS? In your calculation, you must include casuals when working out the proportion. For example, if ALL employees have access to employer funded paid parental leave for PRIMARY CARERS, including casuals, you would enter 100%. If casuals do not have access to this leave, your figure would always be less than 100%. |
| You may enter a number that represents the actual percentage of employees, or round the number to the nearest 10th percentile, e.g. if 23.4% enter 20; if 45.7% enter 50).  |

Do you provide employer funded paid parental leave for SECONDARY CARERS, in addition to any government funded parental leave scheme for secondary carers?

Percentage:

2







| Yes, one week or greater (please go to 6.1) |
|---|
| Yes, less than one week (please go to 6.2)  |
| No  |
| No, currently being considered              |
| No, insufficient human resources staff      |
| No, government scheme is sufficient         |
| No, don't know how to implement             |
| No, not a priority                          |
| No, other (provide details):                |
|   |

6.1 Please indicate the number of weeks of employer funded paid parental leave that is provided for secondary carers.

What proportion of your total workforce has access to employer funded paid parental leave for SECONDARY CARERS? In your calculation, you must include casuals when working out the proportion. For example, if ALL employees have access to employer funded paid parental leave for SECONDARY CARERS, including casuals, you would enter 100%. If casuals do not have access to this leave, your figure would always be less than 100%.

Please enter a whole number that represents the percentage of employees to the nearest 10th percentile, (e.g. if 23.4% enter 20; if 45.7% enter 50).

|             | Secondary carer's leave |
|-------------|-------------------------|
| Percentage: | 4                       |

How many female and male managers, and female and male non-managers, have utilised parental leave (paid and/or unpaid) during the past reporting period (this is to include employees still on parental leave who commenced this leave in another reporting period)?

No cell should be left blank, please enter '0' (zero) where there is no data.

|              | Primary carer's leave |      | Secondary carer's leave |      |
|--------------|-----------------------|------|-------------------------|------|
|              | Female                | Male | Female                  | Male |
| Managers     | 0                     | 0    | 0                       | 2    |
| Non-managers | 2                     | 0    | 0                       | 2    |

Provide the NUMBER of employees who, during the reporting period, ceased employment during, or at the end of, parental leave (by gender and manager/non-manager categories).

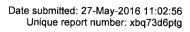
This includes employees on parental leave that had commenced in another reporting period. Include situations where the parental leave was taken continuously with any other leave type. For example, a person may have utilised paid/unpaid parental leave, annual leave or other unpaid leave during a single block of 'parental leave'.

'Ceased employment' means anyone who has exited the organisation for whatever reason, including resignations, redundancies and dismissals.

No cell should be left blank, please enter '0' (zero) where there is no data.

|              | Female | Male |
|--------------|--------|------|
| Managers     | 0      | 0    |
| Non-managers | 0      | 0    |

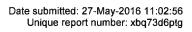
9 Do you have a formal policy and/or formal strategy on flexible working arrangements? ⊠ Yes (you can select policy and/or strategy options)







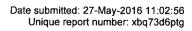
| ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy   |
|---|
| <ul> <li>☐ Strategy is contained within another strategy</li> <li>☐ No</li> <li>☐ No, currently under development</li> </ul>  |
| <ul> <li>No, insufficient human resources staff</li> <li>No, included in workplace agreement</li> </ul>   |
| ☐ No, Included in workplace agreement ☐ No, don't have expertise  |
| No, don't offer flexible arrangements   |
| ☐ No, not a priority ☐ No, other (provide details):   |
| Do you have a formal policy and/or formal strategy to support employees with famil  |
| or caring responsibilities? ☑ Yes (you can select policy and/or strategy options)   |
| <ul> <li>☐ Standalone policy</li> <li>☑ Policy is contained within another policy</li> </ul>  |
| ☐ Standalone strategy   |
| ☐ Strategy is contained within another strategy ☐ No  |
| No, currently under development   |
| <ul> <li>No, insufficient human resources staff</li> <li>No, included in workplace agreement</li> </ul>   |
| ☐ No, don't have expertise  |
| ☐ No, not a priority ☐ No, other (provide details):   |
|   |
| Do you have any non-leave based measures to support employees with family or caring responsibilities (e.g. employer-subsidised childcare, breastfeeding facilities, referral services)?  ☑ Yes      |
| □ No □ No oursonthy under development   |
| <ul> <li>No, currently under development</li> <li>No, insufficient human resources staff</li> </ul>   |
| ☐ No, don't have expertise  |
| <ul><li>No, not a priority</li><li>No, other (provide details):</li></ul>   |
|   |
| 11.1 Please indicate what measures are in place and if they are available at all worksites (where only one worksite exists, for example a head-office, please select "Available at all worksites"): |
| ☐ Employer subsidised childcare   |
| ☐ Available at some worksites only ☐ Available at all worksites   |
| On-site childcare   |
| <ul> <li>☐ Available at some worksites only</li> <li>☐ Available at all worksites</li> </ul>  |
| ☐ Breastfeeding facilities  |
| ☐ Available at some worksites only  |
| ☐ Available at all worksites ☐ Childcare referral services  |
| Available at some worksites only  |
| ☐ Available at all worksites ☐ Internal support networks for parents  |
| Available at some worksites only  |
| Available at all worksites  |







| Return to work bonus (only select this option if the return to work bonus is NOT the   |
|--|
| balance of paid parental leave when an employee returns from leave).   |
| ☐ Available at some worksites only   |
| Available at all worksites   |
| ☐ Information packs to support new parents and/or those with elder care responsibilities   |
| Available at some worksites only   |
| Available at all worksites   |
| Referral services to support employees with family and/or caring responsibilities  |
| Available at some worksites only   |
|  |
| Available at all worksites   |
| Targeted communication mechanisms, for example intranet/ forums  |
| Available at some worksites only   |
| Available at all worksites   |
| Support in securing school holiday care  |
| ☐ Available at some worksites only   |
| Available at all worksites   |
| Coaching for employees on returning to work from parental leave  |
| Available at some worksites only   |
| Available at all worksites   |
|  |
| Parenting workshops targeting mothers  |
| Available at some worksites only   |
| Available at all worksites   |
| ☐ Parenting workshops targeting fathers  |
| Available at some worksites only   |
| ☐ Available at all worksites   |
| None of the above, please complete question 11.2 below   |
|  |
| 11.2 Please provide details of any other non-leave based measures that are in place and  |
| whether they are available at all worksites.   |
|  |
|  |
|  |
| 12 Do you have a formal policy and/or formal strategy to support employees who are   |
| 12 Do you have a formal policy and/or formal strategy to support employees who are   |
| experiencing family or domestic violence?  |
| experiencing family or domestic violence?  ☐ Yes (you can select policy and/or strategy options)   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy  |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy  Policy is contained within another policy   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy   |
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| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development  |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, don't have expertise  |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, don't have expertise No, not a priority   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, don't have expertise  |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, don't have expertise No, not a priority   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy  Policy is contained within another policy  Standalone strategy  Strategy is contained within another strategy  No  No, currently under development  No, insufficient human resources staff  No, included in workplace agreement  No, not aware of the need  No, don't have expertise  No, not a priority  No, other (please provide details):   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, don't have expertise No, not a priority   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy  Policy is contained within another policy  Standalone strategy  Strategy is contained within another strategy  No  No, currently under development  No, insufficient human resources staff  No, included in workplace agreement  No, not aware of the need  No, don't have expertise  No, not a priority  No, other (please provide details):   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy  Policy is contained within another policy  Standalone strategy  Strategy is contained within another strategy  No  No, currently under development  No, insufficient human resources staff  No, included in workplace agreement  No, not aware of the need  No, don't have expertise  No, not a priority  No, other (please provide details):  Other than a policy and/or strategy, do you have any measures to support employees who are experiencing family or domestic violence?   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, don't have expertise No, not a priority No, other (please provide details):  Other than a policy and/or strategy, do you have any measures to support employees who are experiencing family or domestic violence?  Yes - please indicate the type of measures in place (more than one option can be   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, don't have expertise No, not a priority No, other (please provide details):  Other than a policy and/or strategy, do you have any measures to support employees who are experiencing family or domestic violence? Yes - please indicate the type of measures in place (more than one option can be selected):   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, don't have expertise No, not a priority No, other (please provide details):  13 Other than a policy and/or strategy, do you have any measures to support employees who are experiencing family or domestic violence?  Yes - please indicate the type of measures in place (more than one option can be selected): Employee assistance program (including access to a psychologist, chaplain or  |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, don't have expertise No, not a priority No, other (please provide details):  13 Other than a policy and/or strategy, do you have any measures to support employees who are experiencing family or domestic violence? Yes - please indicate the type of measures in place (more than one option can be selected): Employee assistance program (including access to a psychologist, chaplain or counsellor)   |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, don't have expertise No, not a priority No, other (please provide details):  13 Other than a policy and/or strategy, do you have any measures to support employees who are experiencing family or domestic violence?  Yes - please indicate the type of measures in place (more than one option can be selected): Employee assistance program (including access to a psychologist, chaplain or counsellor) Training of key personnel  |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, don't have expertise No, not a priority No, other (please provide details):  Other than a policy and/or strategy, do you have any measures to support employees who are experiencing family or domestic violence? Yes - please indicate the type of measures in place (more than one option can be selected): Employee assistance program (including access to a psychologist, chaplain or counsellor) Training of key personnel A domestic violence clause is in an enterprise agreement or workplace agreement        |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, on't have expertise No, not a priority No, other (please provide details):  3 Other than a policy and/or strategy, do you have any measures to support employees who are experiencing family or domestic violence? Yes - please indicate the type of measures in place (more than one option can be selected): Employee assistance program (including access to a psychologist, chaplain or counsellor) Training of key personnel A domestic violence clause is in an enterprise agreement or workplace agreement Workplace safety planning |
| experiencing family or domestic violence?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, not aware of the need No, not aware of the need No, not a priority No, other (please provide details):  Other than a policy and/or strategy, do you have any measures to support employees who are experiencing family or domestic violence?  Yes - please indicate the type of measures in place (more than one option can be selected): Employee assistance program (including access to a psychologist, chaplain or counsellor) Training of key personnel A domestic violence clause is in an enterprise agreement or workplace agreement                          |





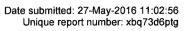


| Agency             |              |                |             |               |            |             |            |            |
|--------------------|--------------|----------------|-------------|---------------|------------|-------------|------------|------------|
| agreement)         |              |                |             | e leave (co   |            |             |            |            |
|                    | ess to paid  | domestic       | violence i  | eave (not c   | ontained i | n an enterp | rise/work  | place      |
| agreement)         |              |                |             |               |            |             |            |            |
|                    | ess to unp   |                |             |               |            |             |            |            |
|                    |              | of matters     |             |               |            |             |            |            |
|                    | rral of em   | ployees to     | appropria   | te domestic   | c violence | support se  | rvices for |            |
| expert advice      |              |                |             |               |            |             |            |            |
| ⊠ Prote            | ection fron  | n any adve     | rse action  | or discrimi   | nation bas | sed on the  | disclosure | e of       |
| domestic violend   | ce           |                |             |               |            |             |            |            |
| ⊠ Flexi            | ble working  | ng arranger    | nents       |               |            |             |            |            |
|                    |              |                |             | ance bonus    | payment    | or advance  | d pav)     |            |
| ⊠ Offei            | change c     | of office loca | ation       |               |            |             | 1 - 7/     |            |
|                    |              | commodati      |             | ance          |            |             |            |            |
|                    |              |                |             | octor or nur  | se)        |             |            |            |
|                    | r (provide   |                | ,o (c.g. uc | otor or ridit | 30)        |             |            |            |
|                    | i (piovide   | uctalis).      |             |               |            |             |            |            |
| □No                |              |                |             |               |            |             |            |            |
| <b>=</b>           | under de     |                |             |               |            |             |            |            |
| ☐ No, currently    |              |                | -1 - CC     |               |            |             |            |            |
| No, insufficie     |              |                | staπ        |               |            |             |            |            |
| No, not awar       |              |                |             |               |            |             |            |            |
| No, don't hav      |              | e              |             |               |            |             |            |            |
| ☐ No, not a price  | ority        |                |             |               |            |             |            |            |
| ☐ No, other (pred) | ovide deta   | ils):          |             |               |            |             |            |            |
|                    |              | •              |             |               |            |             |            |            |
|                    |              |                |             |               |            |             |            |            |
| 14 Please t        | ick the che  | eckboxes ir    | the table   | below to in   | ndicate wł | nich employ | ment terr  | ns         |
| conditions or pra  |              |                |             |               |            |             |            |            |
| indicates that a   |              |                |             |               |            |             |            | <i>,</i> , |
| indicates that a   | Jarticular C |                | agers       | nation of p   | ractice is |             | anagers    |            |
|                    | Ca           | male           |             | ale           | . (6.2)    | male        |            | lale       |
|                    |              |                |             |               |            | 100         |            |            |
| Elevible beres     |              | Informal       |             | Informal      | Formal     | Informal    | Formal     | Infor      |
| Flexible hours     | $\bowtie$    |                |             |               |            |             |            | ∑          |

|                          | Managers |             |             |             | Non-managers |             |             |          |  |
|--------------------------|----------|-------------|-------------|-------------|--------------|-------------|-------------|----------|--|
|                          | Female   |             | Male        |             | Female       |             | Male        |          |  |
|                          | Formal   | Informal    | Formal      | Informal    | Formal       | Informal    | Formal      | Informal |  |
| Flexible hours of work   |          |             |             |             |              |             |             |          |  |
| Compressed working weeks |          | $\boxtimes$ | $\boxtimes$ |             |              |             |             |          |  |
| Time-in-lieu             |          | $\boxtimes$ |             | M           |              |             |             |          |  |
| Telecommuting            |          |             |             |             |              |             |             |          |  |
| Part-time work           |          | $\boxtimes$ | $\boxtimes$ | $\boxtimes$ |              |             |             |          |  |
| Job sharing              |          |             |             |             |              |             |             |          |  |
| Carer's leave            |          |             | $\boxtimes$ | $\boxtimes$ | $\boxtimes$  | $\boxtimes$ |             |          |  |
| Purchased leave          |          |             |             |             | $\boxtimes$  |             | $\boxtimes$ |          |  |
| Unpaid leave             |          |             | ×           | ×           |              | $\boxtimes$ |             |          |  |

14.1 If there are any other employment terms, conditions or practices that are available to your employees, you may provide details of those below:

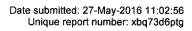
| 14.2 Where employment terms, conditions or practices are not available to yo | ur |
|--|----|
| employees for any of the categories listed above, you may specify why below: |    |
| Currently under development  |    |
| ☐ Insufficient human resources staff   |    |
| ☐ Don't have expertise   |    |
|  |    |







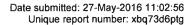
| <ul> <li>Not a priority</li> <li>✓ Other (provide details):</li> <li>Do not offer job sharing as we offer part-time work.</li> </ul>   |
|--|
| 14.3 Should you wish to provide additional information on any of your responses under gender equality indicator 4, please do so below:  For the primary care-giver of the child, Betfair provides a minimum of 8 weeks paid parental leave, which is increased to 12 weeks after two years continuous service with the company.  |
| Gender equality indicator 5: Consultation with employees on issues concerning gender equality in the workplace   |
| 15 Have you consulted with employees on issues concerning gender equality in your workplace?  ☐ Yes ☐ No   |
| No, not needed (provide details why):  |
| <ul> <li>No, insufficient human resources staff</li> <li>No, don't have expertise</li> <li>No, not a priority</li> <li>No, other (provide details):</li> </ul>   |
| 15.3 Should you wish to provide additional information on any of your responses under gender equality indicator 5, please do so below:   |
| Gender equality indicator 6: Sex-based harassment and discrimination   |
| Do you have a formal policy and/ or formal strategy on sex-based harassment and discrimination prevention?  Yes (you can select policy and/or strategy options)  Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy  No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, don't have expertise No, not a priority No, other (provide details): |
| 16.1 Do you include a grievance process in any sex-based harassment and discrimination prevention policy and/or strategy?  ☑ Yes ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority ☐ No, other (provide details):  |







| 17 Does your workplace provide training for all managers on sex-based harassment and discrimination prevention?  ☑ Yes - please indicate how often this training is provided ('At induction' AND one of the other options can be selected):  ☐ At induction ☑ At least annually ☐ Every one-to-two years ☐ Every three years or more ☐ Varies across business units ☐ Other (provide details): |
|--|
| <ul> <li>No</li> <li>No, currently under development</li> <li>No, insufficient human resources staff</li> <li>No, don't have expertise</li> <li>No, not a priority</li> <li>No, other (provide details):</li> </ul>  |
| 17.1 Should you wish to provide additional information on any of your responses under gender equality indicator 6, please do so below:   |
| Other  |
| Should you wish to provide details of any initiatives that you feel are particularly outstanding, or that have resulted in improved gender equality outcomes in your workplace, please enter this information below. (As with all of the questions in this questionnaire, any information you provide here will appear in your public report.)   |







## Gender composition proportions in your workplace

#### Important notes:

- 1. Proportions are based on the data contained in your workplace profile and reporting questionnaire.
- Some proportion calculations will not display until you press Submit at step 6 on the reporting page in the
  portal. When your CEO signs off the report prior to it being submitted, it is on the basis that the proportions
  will only reflect the data contained in the report.
- If any changes are made to your report after it has been submitted, the proportions calculations will be refreshed and reflect the changes after you have pressed Re-submit at step 6 on the reporting page.

#### Based upon your workplace profile and reporting questionnaire responses:

#### Gender composition of workforce

1. the gender composition of your workforce overall is 16.0% females and 84.0% males.

#### **Promotions**

- 2. 15.4% of employees awarded promotions were women and 84.6% were men
  - i. 0.0% of all manager promotions were awarded to women
  - ii. 18.2% of all non-manager promotions were awarded to women.
- 3. 2.1% of your workforce was part-time and 23.1% of promotions were awarded to part-time employees.

#### Resignations

- 4. 23.8% of employees who resigned were women and 76.2% were men
  - i. 0.0% of all managers who resigned were women
  - ii. 23.8% of all non-managers who resigned were women.
- 5. 2.1% of your workforce was part-time and 4.8% of resignations were part-time employees.

#### Employees who ceased employment before returning to work from parental leave

- 0.0% of all women who utilised parental leave and ceased employment before returning to work
- ii. 0.0% of all men who utilised parental leave and ceased employment before returning to work
- 0.0% of all managers who utilised parental leave and ceased employment before returning to work were women
- iv. 0.0% of all non-managers who utilised parental leave and ceased employment before returning to work were women.





Date submitted: Unique report number: wqvsuogd9n Report User: Kimberley Ferraro

#### **Notification and access**

List of employee organisations

#### **CEO** sign off confirmation

Name of CEO or equivalent

TIM MOORE-BARTON

Confirmation CEO has signed the report

Yes

CEO Signature:

Date:

27/05/16

Submitted to WGEA by Kimberley Ferraro on

- lin Marta